

We will provide this policy on request at no cost, in large print, in Braille, on tape or in another non written format.



#### POLICY PURPOSE AND APPLICABILITY

This policy provides advice and guidance to managers on how to deal with situations where a secondee may be experiencing problems with alcohol, drug or gambling addiction and describes Wheatley Solutions provisions to help deal with these problems.

This policy applies to all secondees, agency workers and self-employed contractors to Wheatley Solutions. This policy does not form part of any secondee's secondment arrangement or their contract of employment with their employing organisation.

Wheatley Solutions recognise that alcohol, drug and gambling related problems are primarily areas of health and social concern and can have an adverse effect on employment.

Any secondee who has an alcohol, drug or gambling problem is encouraged to seek help and guidance, at an early stage, on how to deal with such a problem. Wheatley Solutions are committed to arranging advice and counselling, where possible, for any secondee with such a problem. It is Wheatley Solutions' policy to preserve secondments for those secondees who co-operate with a recommended programme of recovery.

Any decision to grant special leave, changes of duty etc. lies ultimately with management and will be in accordance with Wheatley Solutions policies.

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#### **SECTION A - DEFINITIONS**

An alcohol problem is defined as any drinking whether intermittent or continual, which interferes with the person's health and/or social functioning and/or work capability or conduct.

Drugs are defined as any drug, controlled under the Misuse of Drugs Act 1971, whether illegal or prescribed or over the counter or solvents such as glue, butane etc. In the case of prescribed and over the counter drugs, their possession and use by the prescribed person is acknowledged as legitimate.

A drug problem is defined as the use of illegal drugs, the deliberate use of prescribed or over the counter drugs (when not for a medical condition) and the use of solvents,

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either intermittent or continual, which interferes with a person's health, and/or social functioning and/or work capability or conduct.

In the case of any prescribed drug and over the counter drugs, their possession and use by the prescribed individual only is acknowledged as legitimate. Secondees taking prescribed medication are required to inform their manager if medication may affect their behaviour or performance.

Where possible medication should be stored away in a personal locker/drawer whilst secondee is at work.

Secondees must ensure that they do not attend the workplace under the influence of alcohol or illegal drugs and are fit to carry out the duties associated with their roles.

#### **SECTION B - IDENTIFICATION OF PROBLEM**

It is recognised and accepted that alcohol and drug addictions are health problems and are defined in general terms as the continuous or intermittent use of alcohol or drugs leading to dependence or harm. In a workplace context, Wheatley Solutions views alcohol, drug and gambling addiction as a behavioural problem, which can affect the performance of a secondee at work.

Early identification of an alcohol, drug or gambling addiction will, in Wheatley Solutions' view, lead to a quicker recovery and we expect that secondees who suspect or know that they have such a problem will come forward voluntarily to seek help and guidance.

If approached by a secondee, Managers should discuss, in confidence and establish the nature of addiction and decide on the best course of action to take.

## **SECTION C - EXTERNAL AGENCY**

As neither Wheatley Solutions management nor Trade Union representatives are qualified to diagnose alcohol or drug misuse, we will use an external agency for much of this work. Referrals will be made to the external agency who will assess the nature and extent of any problem and, where appropriate, recommend a recovery programme.

#### **SECTION D - TRAINING**

Education on the harmful effects of alcohol, drugs and gambling addiction and the benefits and means of identification of those suffering from alcohol, drug and gambling addiction will be made available to employees.

In respect of alcohol and drugs misuse, we may take the following action:-

 Alert secondees to the risks associated with alcohol/drug misuse and promote progressive change of attitude regarding their use, Wheatley Group recognises that dependency on drugs, alcohol, or other substances is an illness and will be treated as such. Secondees will therefore be offered access to appropriate

supports and services. A list of external organisations who can offer support and/or guidance is attached at Appendix 1.

- Make secondees aware that professional and sympathetic help is available from the Wheatley Group's Employee Assistance Programme.
- Reduce the tendency of collusion and covering up of alcohol/drug misuse by fellow secondees/supervisors/managers.

#### **SECTION E - TYPES OF REFERRAL**

In most circumstances, employees will be referred to the external agencies.

Referrals can be made to the external agency in the following ways: Self-Referral, Authorised Management Referral or Disciplinary Referral.

#### Self-Referral

This is where a secondee attends in their own time and the details of the referral remain confidential to the individual. On recognition of a problem or potential problem regarding alcohol, drugs or gambling, a secondee may seek help from the external agency directly in their own time. Such a referral will be confidential between the secondee and the counsellor and Wheatley Solutions will have no involvement.

## Authorised Management Referral

This is where Wheatley Solutions management arrange an appointment for a secondee with the external agencies and grant the secondee the necessary time off (with pay) to attend counselling sessions. In these circumstances, Wheatley Solutions will receive confidential confirmation from the external agency that progress is being made and attendance being maintained.

## Disciplinary Referral

Where a secondee's alcohol, drug or gambling related problem is recognised as resulting in unsatisfactory work performance and/or conduct, disciplinary action may be suspended on the condition that the secondee agrees to seek diagnosis and be referred to the external agency. In these circumstances, Wheatley Solutions management will arrange the initial appointment and grant the necessary time off (with pay) for employees to attend counselling sessions at the external agency.

If the secondee is accepted by the external agency as having an alcohol, drug or gambling related problem, disciplinary procedures will be suspended providing the secondee co-operates and successfully undertakes a recovery programme. Disciplinary action may not be implemented provided that there is a satisfactory and sustained improvement in performance/conduct. The manager chairing the disciplinary hearing will confirm the terms of referral to the secondee in writing making clear the implications of non-compliance. If, however, the secondee is not accepted by the external agency as having an alcohol, drug or gambling related problem and cannot, therefore, be considered for a recovery programme, the

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disciplinary hearing will be reconvened under the terms of Wheatley Solutions Disciplinary Policy.

If the secondee is accepted for counselling but does not complete the recovery programme, the disciplinary hearing will be reconvened under the terms of Wheatley Solutions Disciplinary Policy.

## SECTION F - TERMS OF REFERRAL (MANAGERIAL & DISCIPLINARY REFERRALS)

In all instances, the encouragement to seek and accept treatment is on the clear understanding that:-

- the secondee complies with the recommended programme of recovery;
- a sustained improvement in work performance, commitment and behaviour is demonstrated e.g. timekeeping, attendance, work performance/conduct;
- the necessary time off with pay will be granted to secondees to attend counselling sessions at the external agency;
- Every effort will be made to ensure that the secondee will be able to continue to do the same job unless continuing that same job would risk undermining a return to a satisfactory level of job performance or it is mutually agreed that a change will be desirable or beneficial. There may be some circumstance where management reserve the right to transfer a secondee to alternative duties whilst they are undertaking a programme of recovery. This will be subject to review when the recovery programme has been completed; and (in relation specifically to alcohol and drugs problems)
- Wheatley Group appreciates that following a course of treatment, a secondee may relapse, in this situation Wheatley Group will offer support where required. This will be reviewed on an individual case by case basis.
- any secondee undertaking a recognised recovery programme must observe total abstinence during working hours;
- The secondee exhibits no signs of being under the influence of alcohol or drugs when reporting for duty or during working hours; Secondees should be aware of the levels of alcohol consumed out with working hours; and
- Secondees attending staff functions or events should be aware of their own safety and those of their colleagues.
- Where a course of full time treatment is recommended, such leave will be treated as sick leave.

Failure to comply with these terms of referral or the committing of further acts of indiscipline or misconduct will lead to a resumption of the disciplinary hearing.

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#### **SECTION G - CONSIDERATION OF RE-REFERRAL**

If, after or during treatment, the secondee's work performance suffers as a result of alcohol, drug or gambling related problems, then each case will be considered on its merits and, if considered appropriate, a further opportunity to co-operate with help and treatment may be offered.

#### **SECTION H - EXCEPTIONS**

The policy applies to secondees who have an identified problem relating to alcohol, drugs or gambling addiction which affects work performance. The application of this policy is limited to those instances of identified alcohol, drug or gambling addiction related problems, which affect the health and/or work performance/conduct of the secondee.

The policy does not apply to secondees who occasionally drink, take drugs or gamble and, as a result, behave in a manner contrary to the normal standards expected by Wheatley Solutions or those who commit a serious breach of Wheatley Solutions safety and/or conduct rules. Such instances will be dealt with in accordance with normal disciplinary procedures.

#### **SECTION I- ROLE OF THE EXTERNAL AGENCY**

The external agency has a dual role. It assists Wheatley Solutions to review and maintain policies on alcohol, drugs and gambling addiction and other related problems and to provide an ongoing programme of education and training.

It also provides a counselling service to which secondees are referred in the strictest confidence and where no information of a personal or confidential nature is passed to the secondee's employer, Wheatley Solutions or Trade Union representative without the secondee's consent.

The external agency is independent of Wheatley Solutions or Trade Union influence and operates completely outwith the work environment.

Where the external agency identifies the major problem as being of a welfare nature leading to the secondee's alcohol/drug problem, they will refer the secondee to Employee Relations who will provide advice and guidance to the secondee under the terms of Wheatley Solutions Policy on Occupational Health; which may include monitoring any continued referral to the external agency.

The external agency also acts as a link with other care agencies that deal with alcohol/drugs misuse and gambling addiction.

## **SECTION J - CONFIDENTIALITY**

The confidential nature of any records of secondees with alcohol, drugs or gambling related problems will be strictly preserved. Information relating to Managerial and Disciplinary Referrals on the secondee's progress on a recovery programme will be forwarded by the external agency to Employee Relations on a regular basis.

In the case of a Disciplinary Referral, the referring manager is also informed of the secondee's progress. Any enquiries about a secondee's progress can only be made to Employee Relations or the designated person.

### **SECTION K - POLICY DEVELOPMENT**

This policy will be reviewed in line with legislation and any amendments will be consulted with secondees through Trade Union in their capacity as secondee representative.

ESTABLISHMENT	SUMMARY	CONTACT	E-MAIL	WEB
NHS	Provides information, advice and support to help people recover from alcoholism	Alcoholics Anonymous - the helpline number is 0845 769 7555		http://www.nhs.uk/Conditions/Alcohol-misuse/Pages/Introduction.aspx
		Alcohol Concern - which runs the national drink helpline (Drinkline) on 0300 123 1110		
Alcohol Anonymous	Provides information, advice and support to help people recover from alcoholism	National Helpline – telephone 0845 769 7555	help@alcoholics .org.uk	http://www.alcoholics- anonymous.org.uk/
Nacoa	The National Association for Children of Alcoholics	Helpline: - 0800 358 3456	mailto:helpline@ nacoa.org.ukmai lto:volunteering @nacoa.org.uk	http://www.nacoa.org.uk/about- nacoa/contact-us.html
RCA TRUST	Provides information, advice and support to help people recover from alcoholism	Telephone - 0141 887 0880 Fax - 0141 887 8063 RCA Trust, Mirren House, Back Sneddon Street, Paisley PA3 2AF.	info@rcatrust.or g.uk	http://www.rcatrust.org.uk/index.html
DOWN THE DRINK	This site is designed to help you work out whether your drinking too much, and if so, what you can do about it			www.downyurdrink.org.uk

## **ALCOHOL ADDICTIONS**

WS Policy - Alcohol, Drugs and Gambling Addiction

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## **ALCOHOL ADDICTIONS**

Al-anon – Family Groups	For families and friends of alcoholics  Al-Anon does not offer advice or counselling, but members give each other understanding, strength and hope.  Alateen is for teenage relatives and friends of alcoholics. Alateen is part of Al-Anon - Alateen meetings are attended by 12-17 year olds	Confidential Helpline 020 7403 0888 (Helpline available 10 am - 10 pm, 365 days a year)  For Alateen meetings, phone the General Service Office on 020 7593 2070	enquiries@al- anonuk.org.uk	http://www.al-anonuk.org.uk/ Helpline 020 7403 0888
Addictions UK	Specialist Programmes for Recovery at Home from Alcohol, Drug and other Addictions.	0300 330 30 40 or 0800 1 40 40 44 Contact by fax - 0845 450 3979 Contact by post - Addictions UK PO Box 182 Chester-le-Street DH2 1ZZ UK	info@addictions uk.com	http://www.addictionsuk.com/about.ph
Castle Craig Hospital	Provides information, advice and support to help people recover from alcoholism	Freephone (UK only): 0808 159 3563 International:+44 1721 788 006 Fax: +44 (0)1721 752662 Castle Craig Hospital Blyth Bridge, West Linton Peeblesshire Scotland, UK EH46 7DH	info@castlecraig .co.uk	http://www.castlecraig.co.uk/

## **ALCOHOL ADDICTIONS**

DRINKLINE SCOTLAND	This organisation provides information and advice for people with alcohol problems and for anyone who has concerns about alcohol misuse. Provide advice on sensible drinking and information on services to help people cut down on their drinking.	0800 7 314 314 (available 24hours)		
ALCOHOL FOCUS SCOTLAND -	Provides information and advice on alcohol issues and contact details for local	0141 399 8884 (10am – 10pm)		www.alcohol-focus-scotland.org.uk
GLASGOW COUNCIL ON ALCOHOL	This organisation aims to reduce problems in every community of Greater Glasgow by providing alcohol counselling, training, prevention and education, group work, support and advice and information.	0141 353 1800	email@thegca.o rg.uk	www.thegca.org.uk

## **DRUGS ADDICTIONS**

ESTABLISHMEN T	SUMMARY	CONTACT	E-MAIL	WEB
Frank	Provides information and advice to people concerned about their own or someone else drug use	0300 123 6600 - 24 hours a day, 365 days a year. Text 82111	frank@talktofran k.com	http://www.talktofrank.com/contactfrank
Addaction	Provides information and advice to people concerned about their own or someone else drug	Addaction Scotland Central Office – 34 Argyll Arcade, Floor 5, 1 Buchanan St, G2 8BD		http://www.addaction.org.uk/page.asp? section=606&sectionTitle=How+Addac tion+works
NHS	Provides information and advice to people concerned about their own or someone else drug			http://www.nhs.uk/Conditions/Addiction s/Pages/Introduction.aspx

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## **DRUG ADDICTIONS**

ESTABLISHMENT	SUMMARY	CONTACT	E-MAIL	WEB
Scottish Drug Services Directory	Access and contact information and details for over 200 agencies in Scotland who can help with drug treatment and care	Tel: 0141 221 1175 Fax: 0141 248 6414 Enquires mail to:enquiries@sdf.org.uk Address – Scottish Drugs Forum 91 Mitchell Street Glasgow G1 3LN	L-WAIL	http://www.scottishdrugservices.com/sdd/homepa ge.htm
Castle Craig Hospital	Addiction Treatment Centre	Freephone (UK only): 0808 159 3563 International:+44 1721 788 006 Fax: +44 (0)1721 752662  Castle Craig Hospital Blyth Bridge, West Linton Peeblesshire Scotland, UK EH46 7DH (post code)	info@castlec raig.co.uk	http://www.castlecraig.co.uk/
Families Anonymous	Family support when drug addiction enters a family via one of its own members	The helpline number is 020 7498 4680 (lo-call 0845 1200 660).  The lo-call number is cheaper from a landline outside London, but more expensive from a mobile  Doddinton & Rollo Community Association Charlote Despard Avenue Battersea London SW11 5HD	office@fama non.org.uk	http://famanon.org.uk/

## **DRUG ADDICTIONS**

ESTABLISHMENT	SUMMARY	CONTACT	E-MAIL	WEB
RCA TRUST	Addiction counseling, support and advice	Telephone - 0141 887 0880 Fax - 0141 887 8063 RCA Trust, Mirren House, Back Sneddon Street, Paisley PA3 2AF.	info@rcatrus t.org.uk	http://www.rcatrust.org.uk/index.html
KNOW THE SCORE	Provides information and advice to people concerned about their own or someone else drug	Helpline – 0800 587 5879		www.knowthescore.info
SCOTTISH DRUG SERVICES DIRECTORY	Provides contact information and details for local agencies that can help with drug treatment and care.			www.scottishdrugservices.com

## **SOLVENTS**

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ESTABLISHMENT	SUMMARY	CONTACT	E-MAIL	WEB
RE-SOLV	This is the Society for the Prevention of Solvent and Volatile Substance Abuse	National information line – 01785 810 762	information @re-solv.org	www.re-solv.org
RE-SOLV SCOTLAND	This is the Society for the Prevention of Solvent and Volatile Substance Abuse	07505 000 024	scotland@re -solv.org	www.re-sol.org/scotland.asp

ESTABLISHMENT	SUMMARY	CONTACT	E-MAIL	WEB
NHS	Linkes to specialised addiction services that treat gambling problems. They use the same techniques to treat gambling addictions that they use to treat substance misuse.			http://www.nhs.uk/Livewell/addicti on/Pages/gamblingaddiction.aspx
Gamcare	Gamcare provides support, information and advice to anyone suffering through a gambling problem.	Tel: 020 7801 7000 Fax: 020 7801 7033  Helpline: 0808 8020 133  (Available to people living in England, Scotland and Wales.)  Head Office: GamCare 2nd Floor 7-11 St John's Hill London SW11 1TR	info@gamcare.org.uk	http://www.gamcare.org.uk/  NetLine: www.gamcare.org.uk (Available to people living in England, Scotland and Wales
GAMBLERS ANONYMOUS	A fellowship of men and women who share their experience, strength and hope with each other that they may solve their common problem and help others to do the same.			http://www.gamblersanonymous.org.uk

**GAMBLING** 

## **GAMBLING**

ESTABLISHMENT	SUMMARY	CONTACT	E-MAIL	WEB
JUST BE WELL-	Hypnotherapy and NLP – Providing a combination of training, coaching and education with a wide range of issues.	0131 440 2589	carol.nlp@btinternet.com	http://www.justbewell.com/
RCA TRUST	Addiction counseling, support and advice	P 0141 887 0880 Fax - 0141 887 8063 RCA Trust, Mirren House, Back Sneddon Street, Paisley PA3 2AF	info@rcatrust.org.uk	http://www.rcatrust.org.uk/index.html
GAMBLING ADDICTIONS	Information and advice on gambling, symptoms and causes, treatments and what is available			http://gamblingaddiction.org.uk/ind ex.html